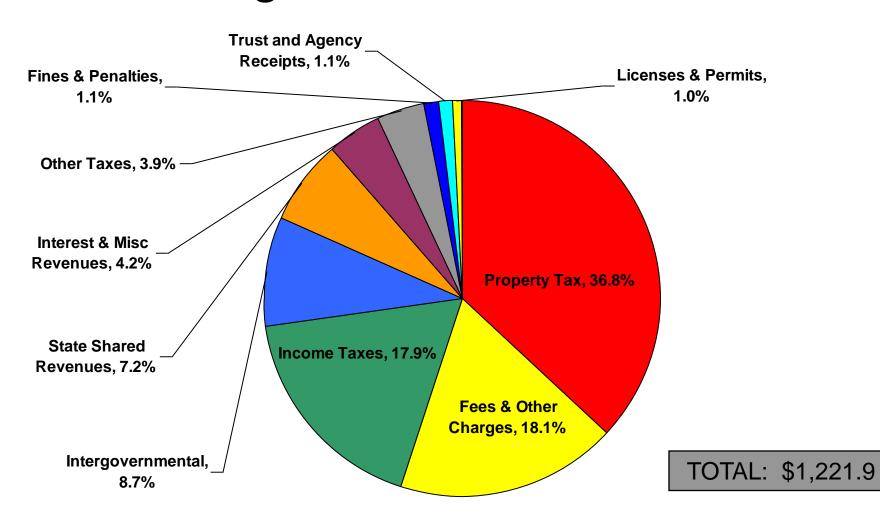
Quarterly Budget Meeting October 28, 2008







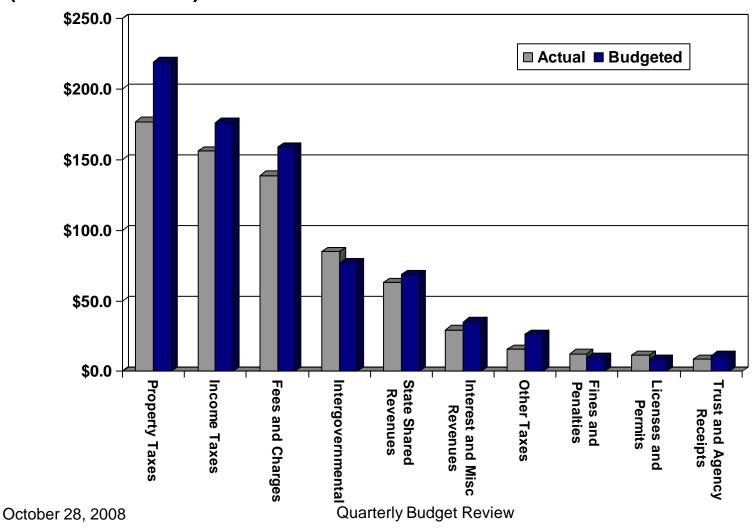
2008 Budgeted Revenues (\$'s in millions)







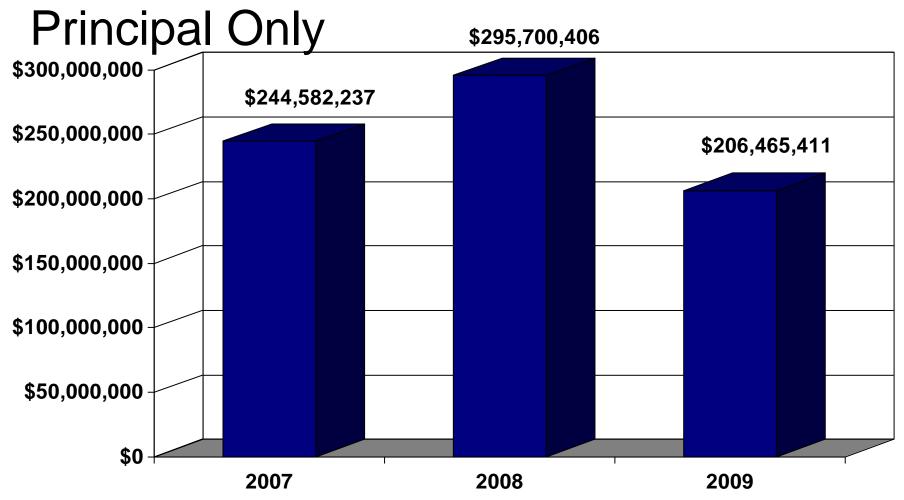
Revenues: Actual to Budget (9 months)







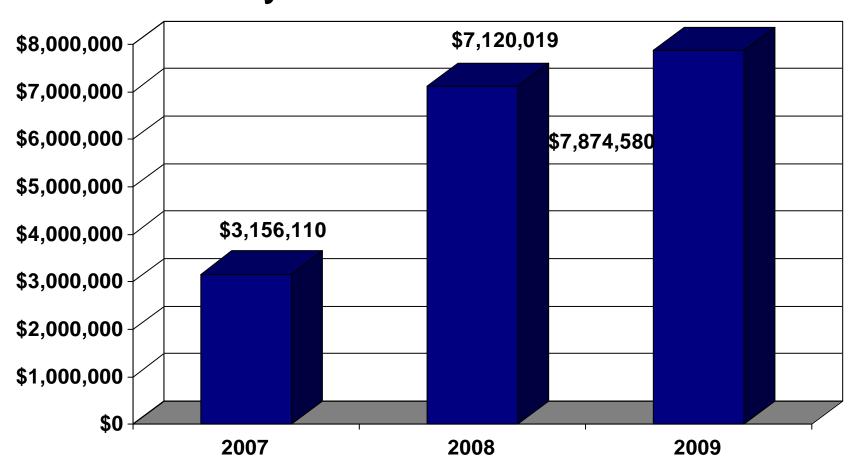
Property Tax Anticipation Borrowing –







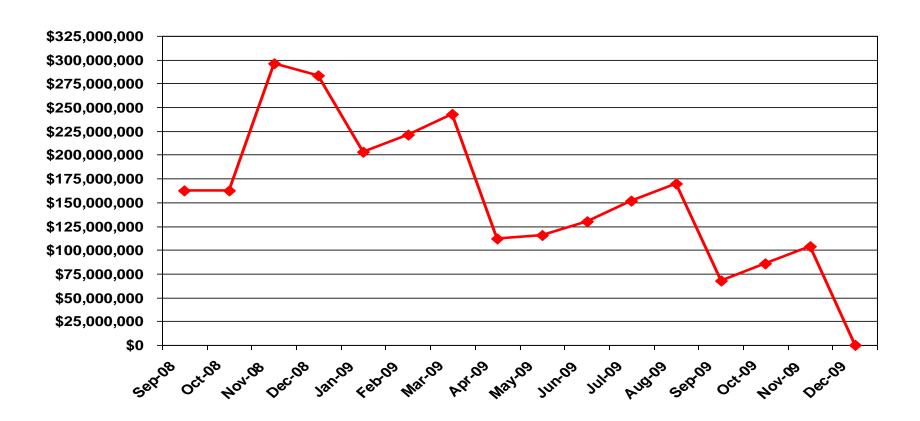
Property Tax Anticipation Borrowing – Interest Only







Total Property Tax Anticipation Borrowing - Outstanding



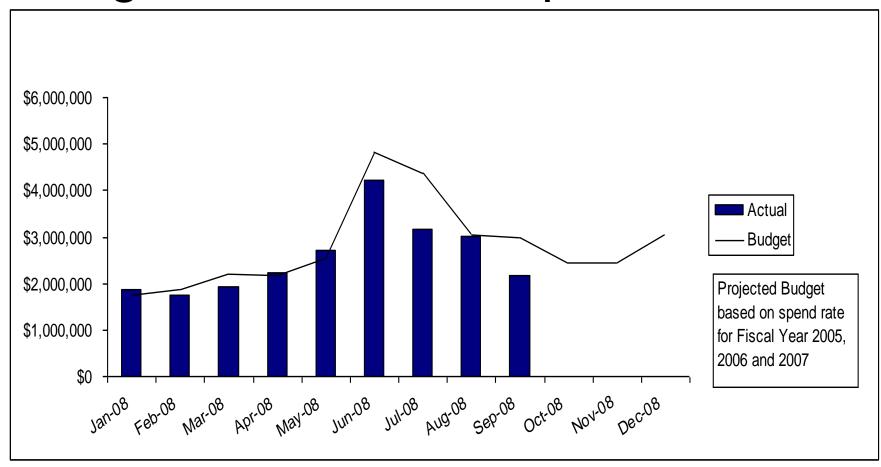
Department of Parks and Recreation







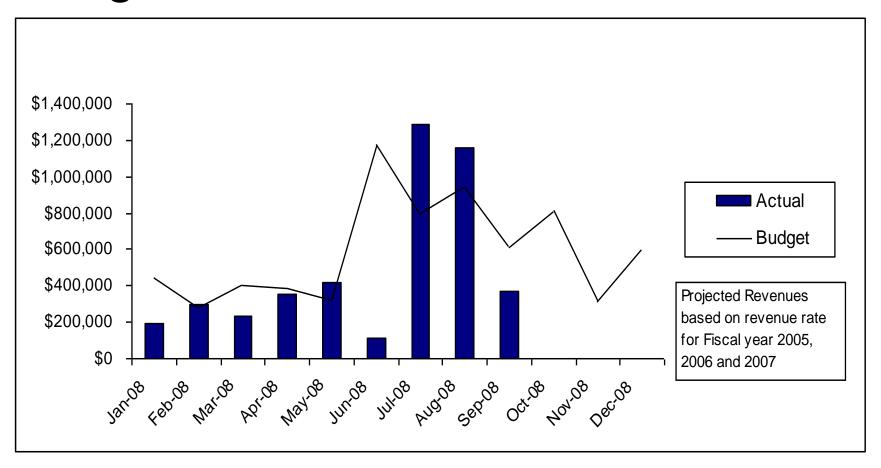
Department of Parks and Recreation Budgeted to Actual Expenses- 2008







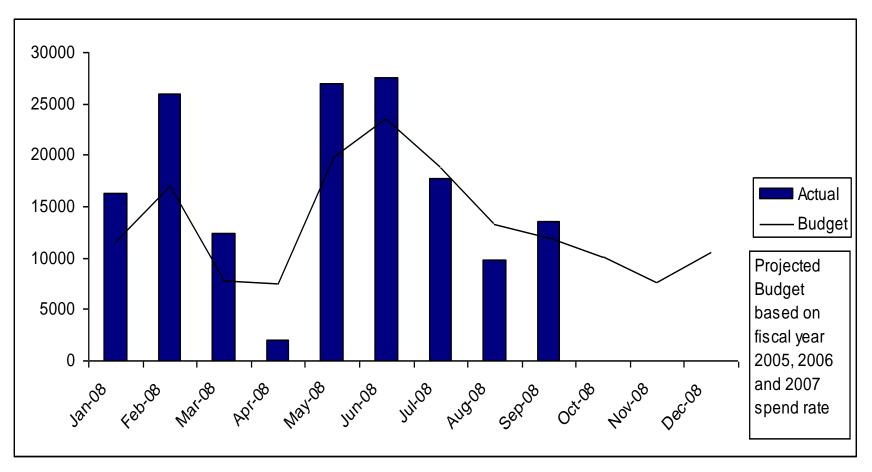
Department of Parks and Recreation Budgeted to Actual Revenue- 2008







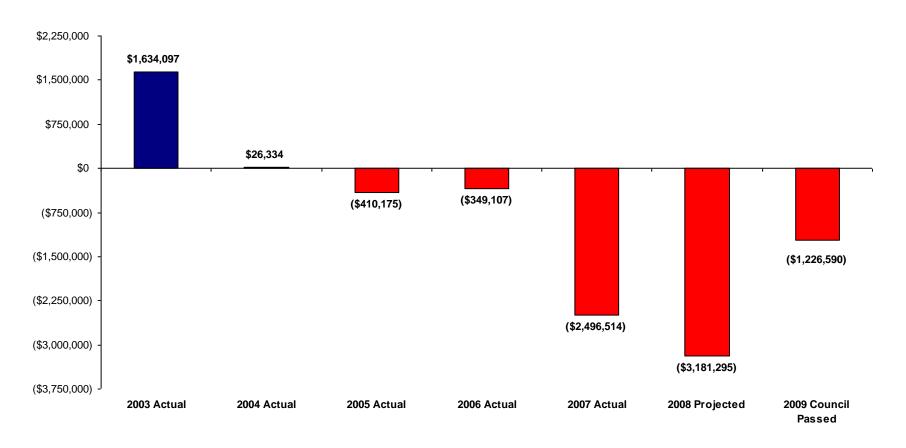
Department of Parks and Recreation Overtime- 2008







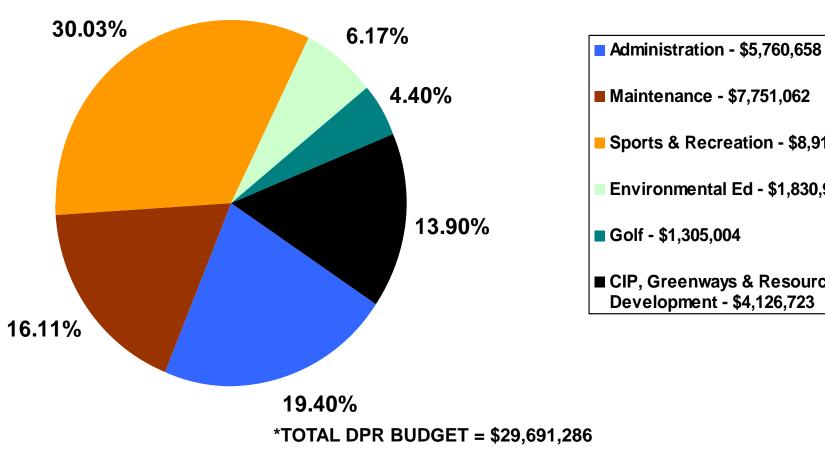
Parks General Subfund – Year End Fund Balance







2009 DPR Budget Analysis



- Sports & Recreation \$8,916,915
- Environmental Ed \$1,830,924

■ CIP, Greenways & Resource Development - \$4,126,723



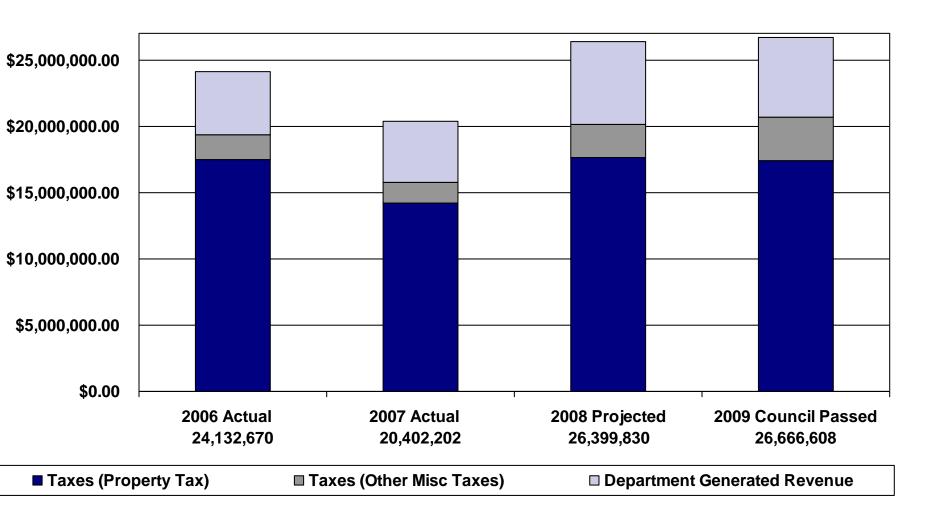


2009 Parks and Recreation Budget

<u>Source</u>	2008 Projected Spend	2009 Council Passed	<u>Difference</u> 2009 v 2008	<u>Difference</u>
Consolidated County	1,543,500	1,000,000	-543,500	64.79%
Transportation (MVH)	546,465	0	-546,465	0%
Parks	26,516,404	24,538,043	-1,978,361	92.54%
Federal Grants	631,738	503,675	-128,063	79.73%
State of Indiana Grants	0	0	0	0%
Non-Lapsing Federal Grants	0	0	0	0%
Non-Lapsing State Grants	0	0	0	0%
City Cumulative Capital Improvement	3,420,000	3,649,568	229,568	<u>106.71%</u>
Total	32,691,857	29,691,286	-3,000,571	90.82%
<u>Expenditures</u>				
Personal Services	16,534,995	14,682,539	-1,852,456	88.80%
Materials & Supplies	971,805	708,833	-262,972	72.94%
Other Services & Charges	10,109,534	9,380,229	-729,305	92.79%
Properties and Equipment	3,792,745	3,524,646	-268,099	92.93%
Internal Charges	<u>1,282,779</u>	<u>1,323,039</u>	<u>40,260</u>	<u>103.14%</u>
Total	32,691,857	29,691,286	-3,000,571	90.82%



2006 – 2009 DPR Budgeted Revenue





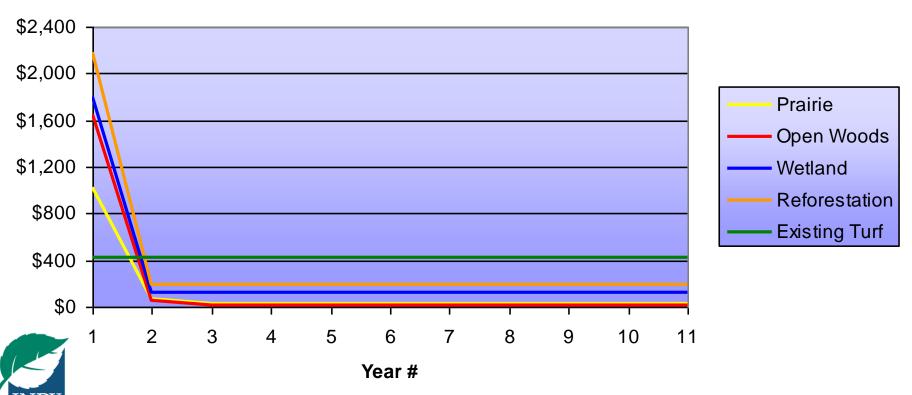
Examples of Turf Alternatives





Maintenance Cost

Average Annual Cost per Acre



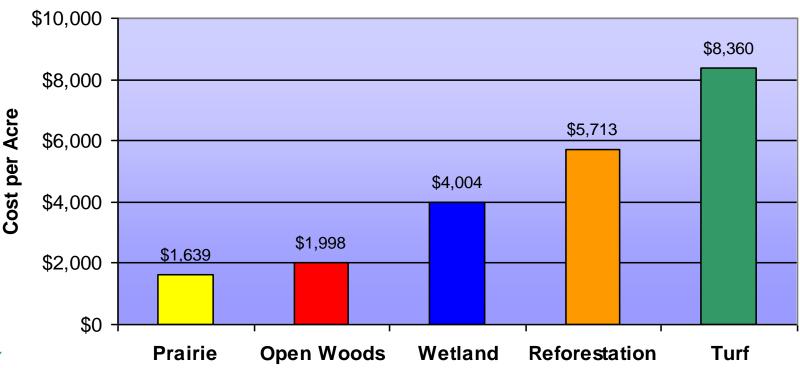
*Spreadsheets available





Maintenance Cost

Average 20 Year Cost Total

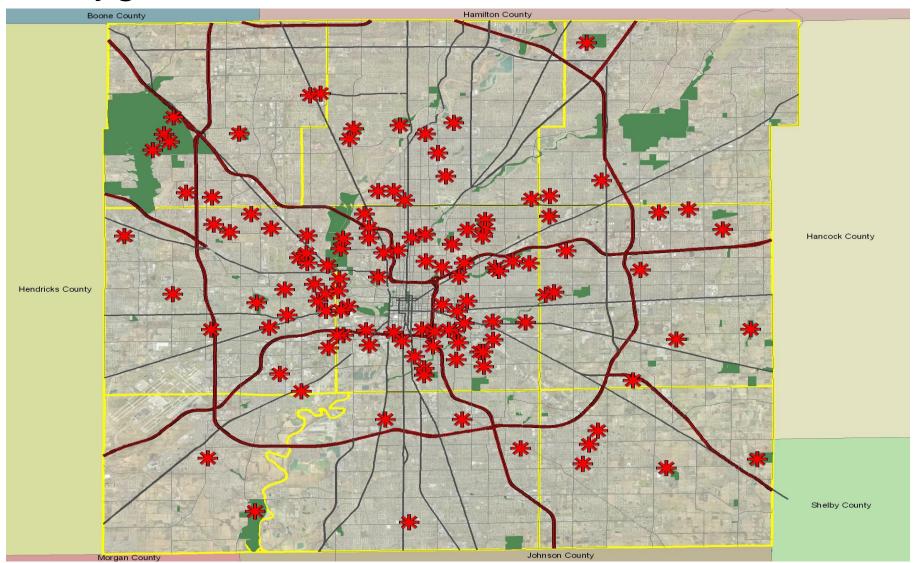




*Spreadsheets available



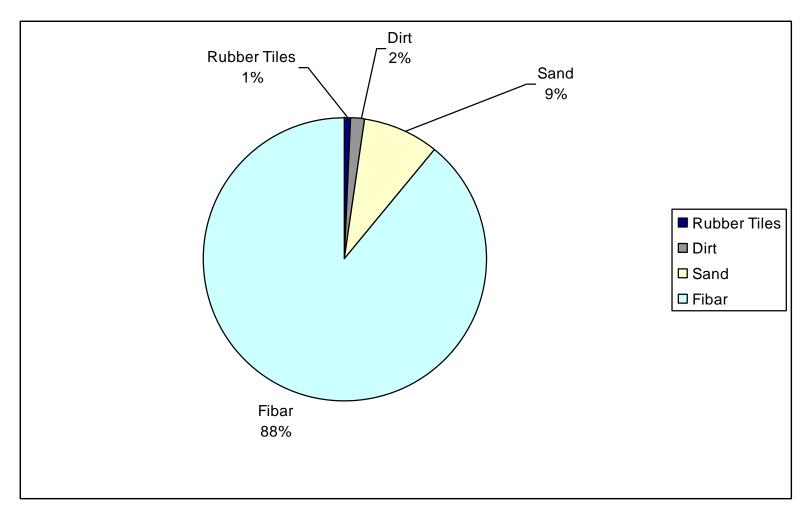
Playgrounds







Percentage of Playground Surfacing









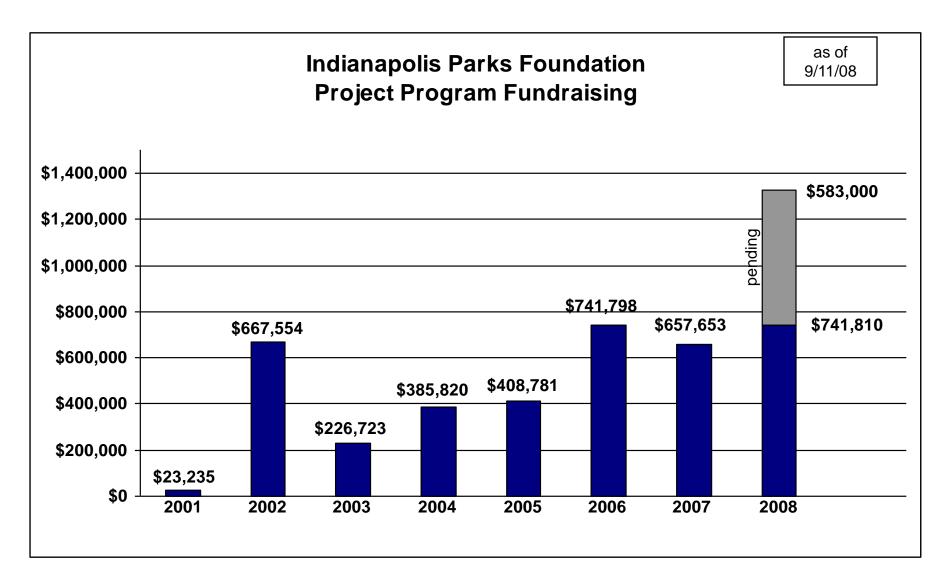


Parks Foundation

- •The Indianapolis Parks Foundation is the primary funding partner for Indy Parks & Recreation
- •IPF exists to secure private funding to supplement the tax based budget of Indy Parks.
- •IPF has 4 staff and is governed by a 15 person Executive Board.
- •Since 1991, over \$11 million has been contributed to the IPF. (\$8 million toward park projects; \$3 million in operating and endowment)
- •100% of the dollars secured for park programs and projects are dedicated to those programs/projects.
- •IPF works directly with Indy Parks senior leadership and staff to determine priority funding areas.
- •IPF does not receive any financial support from the City of Indianapolis and secures its own operating dollars.

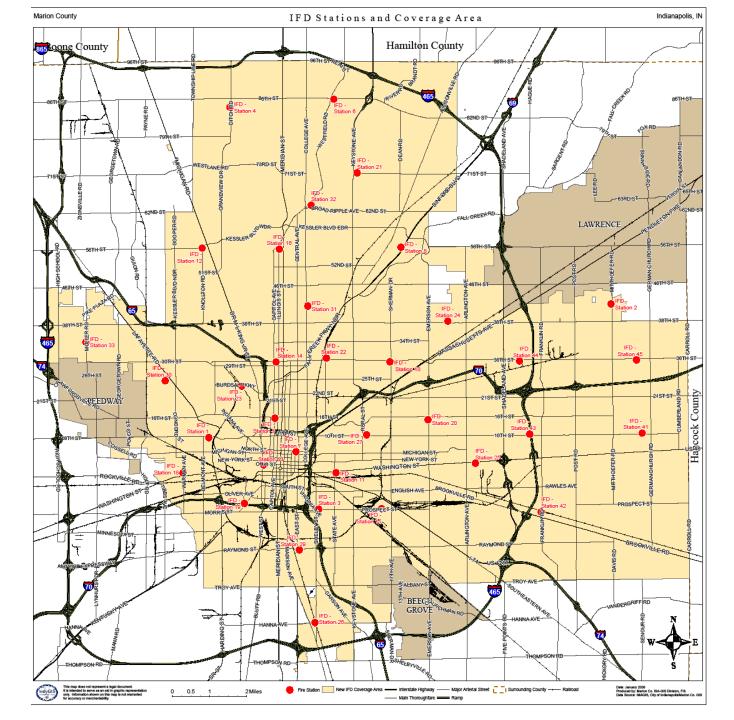






Indianapolis Fire Department

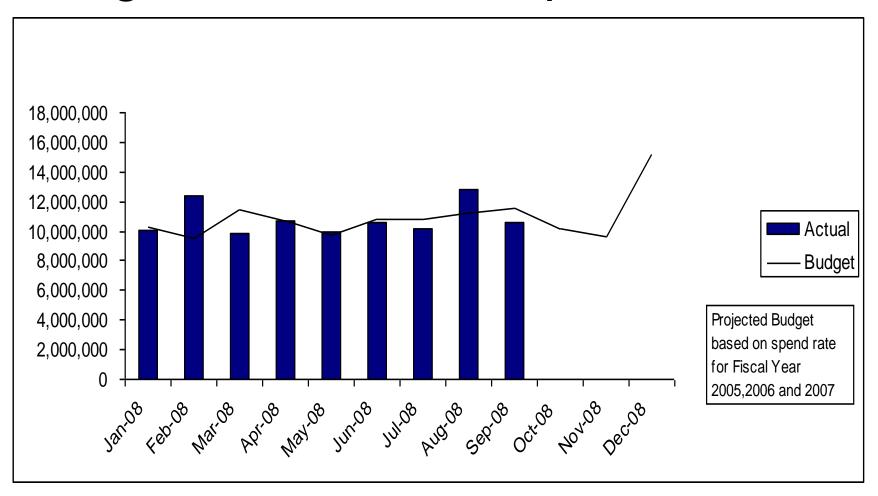








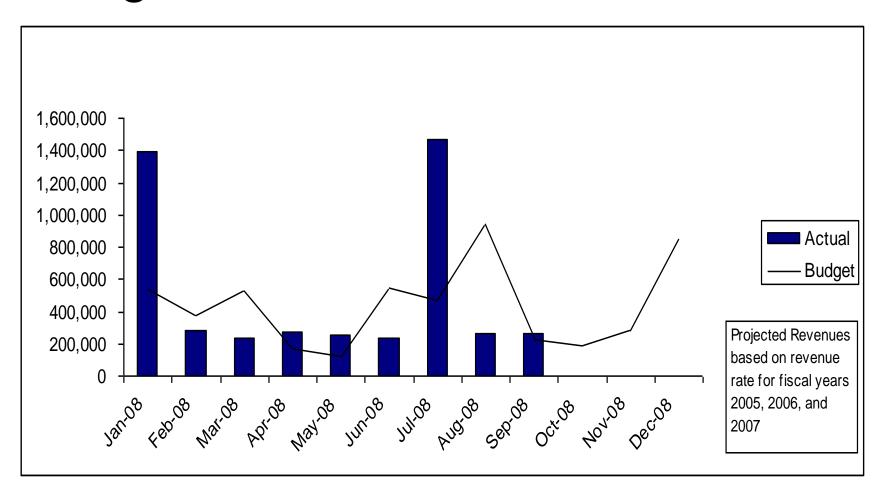
Indianapolis Fire Department Budgeted to Actual Expenses- 2008





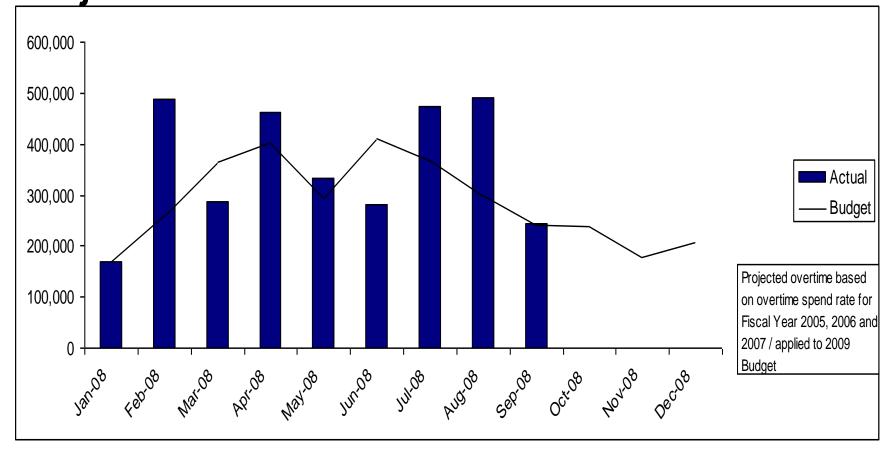


Indianapolis Fire Department Budgeted to Actual Revenue- 2008





Indianapolis Fire Department Overtime- 2008 with 2009 Budget Adjustment







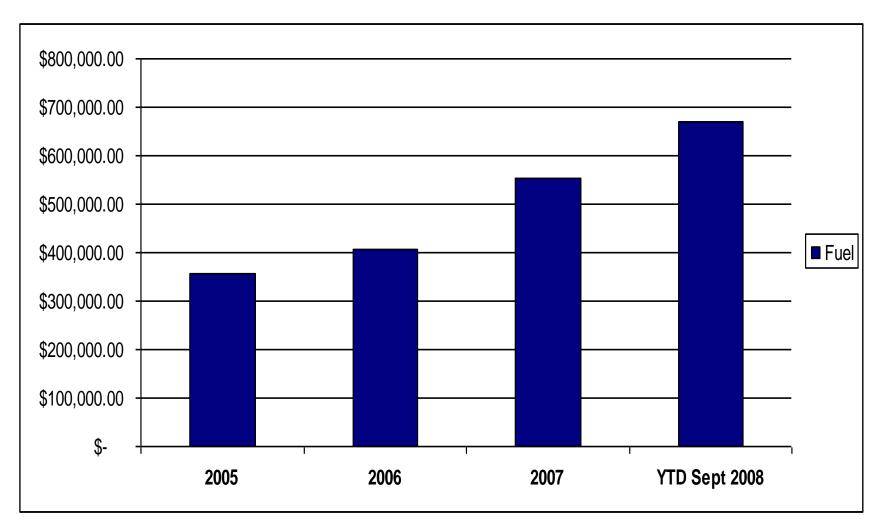
Indianapolis Fire Department 2008 Budget Challenges

- 2008 Overtime Budget was inadequate. Overtime budget was depleted in mid-January.
- Staffing levels are below what is needed to run efficiently. Staffing levels directly affect overtime costs.
- Fuel budget only covered expenditures through July; we will have to transfer funds from within the Fire General fund budget to cover fuel and maintenance costs.





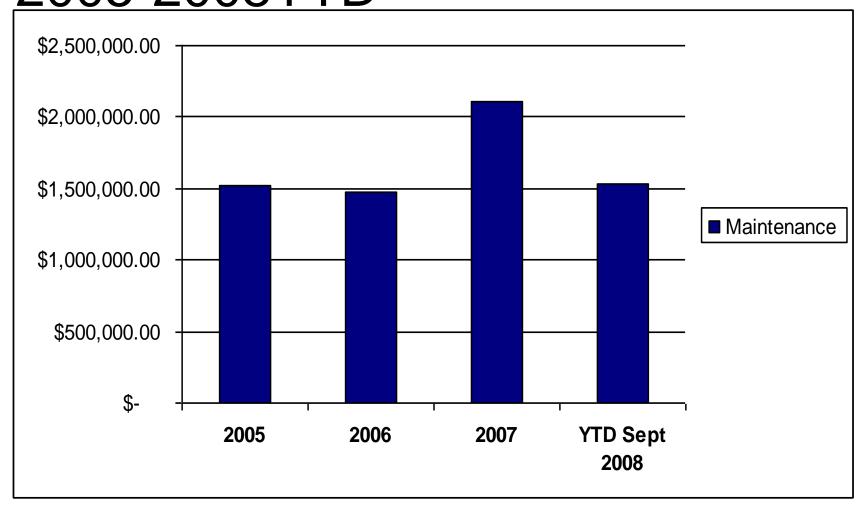
Fuel Cost 2005-2008YTD







Vehicle Maintenance Cost 2005-2008YTD







Indianapolis Fire Department Negative Impacts of 2008 Budget

- We had to take an insufficient budget and spread it over a 12-month period:
 - Eliminated travel to offsite conferences and training.
 - Deferred making scheduled renovations to firehouses (did not compromise safety or efficiency).
 - Did not offer civilian raises.





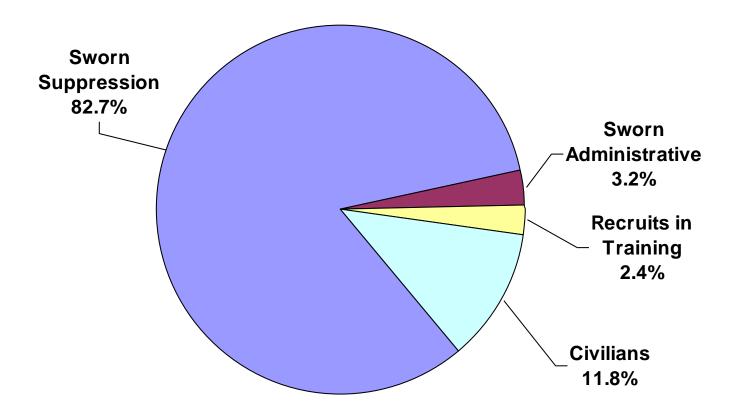
Indianapolis Fire Department Positive Outcomes of 2008 Budget

- Did not cut personnel and conducted a recruit class with 26 recruits. These new fire fighters will cut down on the amount of needed overtime.
- Maintained accepted national response times.
- Did not compromise firefighter or civilian safety.
- Enhanced focus on minority recruitment.
- Maintained membership in the National Wellness/Fitness 10 Cities Task Force.
- Enhanced EMS in the IFD Service District.





IFD Staffing Levels



As of 6/30/08





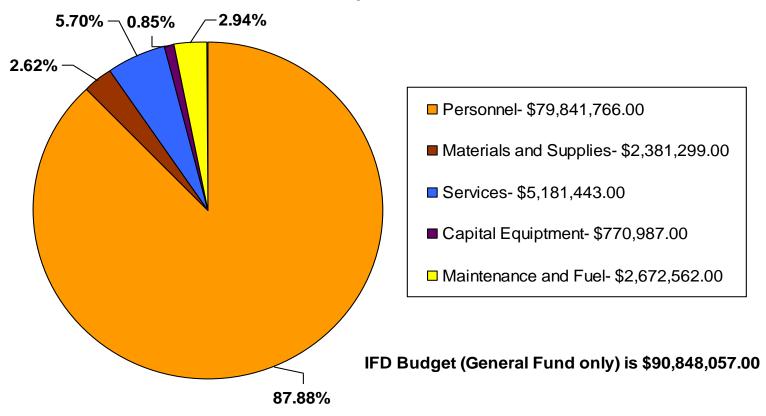
Indianapolis Fire Department Plan to Overcome 2008 Challenges

- Spending Cuts of Fire General fund budget for frugal spending in 2008 to avoid carry over debt to 2009.
- Limit use of take-home vehicles.
- Purchased new fire trucks which will help save on fuel and maintenance costs.





IFD 2009 Budget Breakdown (General Fund Only)







Indianapolis Fire Department 2009 Budget Improvements

- Fully funds overtime.
- Properly budgets for fuel and maintenance costs.
- Covers 2009 union obligations.
- Focuses on enhancing revenue.



Questions?